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# An Inventory for Enhancing Cross-Cultural Group Work

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The purpose of this article is to introduce “101 Strategies for More Culturally Responsive Mental Health Services—Group Facilitator Version,” an inventory and practical learning tool meant to help group-based counselors, social workers, and psychologists address the growing need for culturally responsive mental health services. This tool is based on a review of over 160 peer-reviewed publications and contains an inventory of 101 concrete strategies focused on how to adapt services to take advantage of the scientifically demonstrated benefits of cultural customization. Each strategy is presented along with endnote references in order to facilitate self-directed learning. This article contains an overview of the development process of this tool, whereas the inventory itself is located within the appendix. Our hope is that this tool will encourage helping professionals to connect their abstract ethnocultural knowledge to concrete therapeutic practices that may improve the mental health outcomes of diverse clients.

## Rationale

The provision of culturally informed mental health services to diverse clients is a central challenge for today’s helping professionals, many of whom live in increasingly multicultural societies (Collins & Arthur, 2010). The high ethical value of cultural competence has been communicated through cultural competency guidelines published by numerous professional bodies, including the American Psychological Association (2002), the National Association of Social Workers (2001), and the Canadian Psychological Association (2001).

Although there is some evidence that ordinary mental health interventions may be adequate for ethnic minorities (Miranda et al., 2005), there is also evidence that these services may not be an ideal fit

for culturally diverse peoples. In the United States and Canada, people from racial and cultural minority groups are consistently less likely to seek mental health services and more likely to drop out of counseling or receive less therapeutic benefit than their European–American counterparts (Kirmayer, du Fort, Young, Weinfeld, & Lasry, 1996; Melfi, Croghan, Hanna, & Robinson, 2000; Mok, Lao, Lin, Wong, & Ganesan, 2003; Snowden & Yamada, 2005; Stewart, 2008; U.S. Department of Health and Human Services, 2001; Wang et al., 2005).

Although many mental health professionals may be surprised to learn that cultural modifications contribute significantly to client outcomes, there is in fact a good deal of evidence that culturally tailored interventions are superior to unmodified protocols (Benish, Quinana, & Wampold, 2011; Griner & Smith, 2006; Smith, Domenech Rodríguez, & Bernal, 2011). Cultural customization results in such benefits as increased session smoothness, depth, and satisfaction, as well as improved perceptions of practitioner credibility, higher service usage rates, and decreased no-show and dropout rates (Griner & Smith, 2006; Lefley & Bestman, 1991; Leong, 2007; Zane et al., 2005). These benefits have been demonstrated in a variety of interventions from one-on-one psychological services to group-level social work programing.

The effect size of culturally customized treatment over treatment-as-usual has been consistently estimated at  $r = .22-.24$  (Griner & Smith, 2006; Huey & Polo, 2008; Smith et al., 2011). This compares favorably to factors such as the working alliance, at approximately .25 (Safran & Muran, 2006), and theoretical orientation, at up to .20 (Wampold et al., 1997), which are currently given a central weight in research and training. In fact, with less-acculturated clients, clinical samples, or when treatment was customized to a single ethnic group, effects were found to approach or exceed .25 (Griner & Smith, 2006; Smith et al., 2011). In more concrete terms, this indicates that clients who receive mental health services customized for their ethnic group achieve better outcomes than 69% of those who receive ordinary treatment. Furthermore, these clients report satisfaction levels greater than 82% of clients who received nonadapted services. Therefore, culturally tailoring services can have a substantial positive impact on mental health professionals' collaboration with diverse clients. This article and the included inventory were created in order to promote the incorporation of cultural adaptations into mental health practice.

## **Procedure**

The present article is part of a collection of materials developed from a single literature review (see Rapacki & McBride, 2013, 2014a) aimed at collecting information to help mental health professionals practice cross-culturally. The focus of this review was primarily on multicultural competency frameworks, therapeutic adaptation models, and outcome-focused research related to the delivery of counseling across cultures. An extensive search was undertaken to locate relevant academic journals through online databases including PsycINFO, ERIC, Medline, and Google Scholar, as well as all 51 databases available through EBSCOHost. Searches concentrated chiefly on studies that had been published since the year 2000 and included, but were not limited to, various combinations of keywords such as counseling, therapy, psychotherapy, psychology, meta-analysis, intercultural, cross-cultural, multicultural, cultural competence, assessment, outcomes, matching, adaptation, and modification.

We also consulted the databases for lists of publications by leading authors in the field: Professors Derald Wing Sue, Wei-Chin Hwang, Sandra Collins, and Nancy Arthur, and browsed abstracts since the year 2000 in the *Journal of Cross-Cultural Psychology* and *Journal of Counseling Psychology* for studies of clinical significance. Finally, we also reviewed the books *Counseling the Culturally Diverse: Theory and Practice* (Sue & Sue, 2008), *Culture-Infused Counselling: A Model for Developing Multicultural Competence* (Collins & Arthur, 2010), and *Culture & Psychology* (Matsumoto & Juang, 2008). In addition, we also contacted Professors Timothy Smith and Wei-Chin Hwang, who directed us to several recent publications on cultural adaptation.

Ultimately, we selected over 160 publications for review, with the final number having been chosen when we judged that the point of theoretical saturation had been reached. The studies were selected based on our judgment of their relevance to the topic of applied multicultural counseling after examining their abstracts. Selection criteria included having (a) a clear focus on applied cultural competence, (b) a topic that was clearly psychological or sociological in nature, and (c) a publication date after the year 2000 and/or evidence of frequent citation that demonstrated the publication as influential in the field of multicultural competence.

Information from this review was then selected for inclusion in cultural competency training materials according to our appraisal

of its practical relevance and educational value. During this phase, approximately 30 additional sources were selected based on their potential to enhance the interactivity and effectiveness of training materials. This information was used to create an online workshop for counsellors-in-training (Rapacki & McBride, 2013, 2014a), a website (Rapacki, 2014), an academic presentation delivered to the International Association of Social Work With Groups (Rapacki & McBride, 2014b), and the present paper. The 101 strategies for more culturally responsive mental health services—group facilitator version inventory was developed as a direct summary of the strategies introduced in the cultural adaptation workshop.

## **Results**

In recognition of the time pressures faced by many practitioners, the strategies from the literature review and workshop were presented in the inventory primarily as single sentences organized into six application-focused domains adapted from the psychotherapy adaptation and modification framework (PAMF; Hwang, 2006). These domains include (a) dynamic issues and cultural complexities, (b) orientation to group work, (c) cultural beliefs, (d) relationships, (e) cultural differences in expression and communication, and (f) cultural issues of salience.

In order to take advantage of the self-reference effect (Rogers, Kuiper, & Kirker, 1977), which has been shown to enhance recall, the inventory was structured as a self-evaluation form. We adopted an endnote referencing format in order to manage the length and complexity of the inventory. Using an endnote system allowed us to create a less cluttered inventory that still provided the potential for readers to engage in self-directed learning (Loyens, Magda, & Rikers, 2008) by following up on the original sources of strategies.<sup>1</sup> In addition, we adopted a nearly identical content order to the cultural adaptation workshop, providing further opportunities for practitioners to investigate the strategies of their choice.

## **Discussion**

It is important for counselors, facilitators, and social workers to be aware of the strengths and limitations of the training tools they use, as this allows them to ensure that they are suitable for their needs. In this spirit, we discuss the strengths and weaknesses of this tool below. Subsequently, we offer a few thoughts on the possible directions of future developments in culturally adapted mental health treatments.

### **Strengths**

One considerable strength of this inventory is the extensive, balanced, and diverse literature review upon which it is based, which has allowed for common themes to emerge from expert recommendations and program outcome studies. Over 190 publications were cited, including both methodologically rigorous research and the experiential writings of veteran clinicians. Consequently, the resulting review may be considered broadly representative of a large segment of professionals in the field.

More quantitative than qualitative studies were used in order to address the criticism that culturally competence literature relies too heavily on theory and qualitative research (Hays, 2009; La Roche & Christopher, 2008). This strong foundation in quantitative research has helped to ensure that many of the strategies presented in the inventory have been validated as part of broad collections of effective, diversity-friendly modifications. However, the inclusion of recommendations sourced from the experiential writings of senior clinicians is valuable as well, as this has lent considerable face validity to many of the strategies described, potentially benefitting concrete-minded learners. The fact that the content of the inventory closely follows the PAMF (Hwang, 2006), one of the most current frameworks for cultural adaptation presently concluding clinical trials (Hwang, 2012), is also a positive indicator of the validity of its content. Despite a more predominant quantitative research base, we believe the inventory is broadly reflective of expert consensus between practitioners and researchers in a number of areas.

In regards to the inventory itself, considerable effort was taken to create a concise, accessible, and practitioner-friendly learning tool. The

information is organized according to several empirically supported learning principles: it is concrete; organized by logical, application-focused goals; offers opportunities for self-directed learning; and encourages practitioners to relate strategies to themselves. Finally, this tool is part of a full range of free, publicly available materials including an extensive literature review, website, and downloadable online workshop. Therefore, there are a number of closely related learning materials which are easily accessible to complement this inventory at no cost to practitioners.

## **Limitations**

Despite having considerable strengths, this inventory also has several notable limitations worth highlighting to potential learners. These limitations come in three broad categories: those relating to scope, depth, and methodology of the underlying literature review; the brief, textual format of the inventory; and the need for testing and consultation to further refine this tool. In terms of methodology, despite the extensive literature review that was undertaken, it is possible that the information selected by the principal author may reflect researcher bias. Although every effort was made to select studies according to their applied relevance, we may have inadvertently expressed personal biases in the information that we attended to and selected.

In terms of scope and depth, the literature review was not limited solely to quantitative and methodologically rigorous studies. Even though some examples and suggestions shared in the inventory were based on randomized controlled trials (RCTs) and rigorous, empirical research, a significant part of the review and resulting strategies was theory-driven. Therefore, at times, specific strategies were extended from broader quantitative findings or generated based on theoretical principles or clinical expertise shared in peer-reviewed articles. Consequently, although many of the strategies have been empirically validated as a group through cultural adaptation outcome research, the individual strategies have not yet been validated as discrete elements.

In terms of the brief, textual format of this tool, a deliberate trade-off was made between brevity and depth in order to ensure the form was short enough to possess clinical utility. Thus, the scope of the tool was intentionally limited to cultural diversity only, which is merely a single

dimension of human diversity. Practitioners are strongly encouraged to consider how they will incorporate other important aspects of diversity such as religion, language, gender, sexual orientation, and socioeconomic status.

Additionally, learners should be aware that the included inventory is based on broad generalizations stemming from research with a number of disparate groups from a variety of different countries, ethnic backgrounds, immigration statuses, and acculturation levels. Therefore, it will be important for practitioners to treat the strategies provided as tentative and pursue additional, group-specific research on their own initiative. Additionally, given that the inventory is designed to use self-directed learning, its effectiveness as a teaching tool is dependent on the motivation of the learner and his or her comfort with individual learning.

Perhaps the most important limitation to bring to the attention of readers is that the included learning tool still requires further testing and refinement. It has not yet been tested empirically nor formally evaluated by cultural competency experts. Furthermore, it could likely benefit from further refinement based on the feedback of potential users. Thus, it will be important to continue improving this tool based on practitioner feedback.

In summary, strengths of the 101 strategies for more culturally responsive mental health services—group facilitator version include a broad and diverse literature review, strong face validity, and careful attention to clinical and educational utility. Weaknesses may include a lack of empirical, expert, and user review; a scope limited to cultural diversity only; and broad generalizations that may not necessarily apply equally well to all cultural groups. Prospective users are encouraged to consider these strengths and weaknesses to determine whether this professional development tool is suitable for their individual needs.

## **Future Developments**

The 101 strategies for more culturally responsive mental health services—group facilitator version inventory was created to help address a central challenge in the field of cultural competence, which is the lack of integration of the cultural competency movement



and evidence-based practice research (Hays, 2009; La Roche & Christopher, 2008). To date, there is only limited evidence available on the effectiveness of completely novel, culture-specific therapies (Griner & Smith, 2006; Huey & Polo, 2008), yet the effectiveness of unadapted evidence-based treatments for diverse clients has also not been firmly established (La Roche & Christopher, 2008; Miranda et al., 2005). The included inventory was developed to help practitioners pursue a sensible, middle ground approach (see Hwang, 2006) by adapting existing evidence-based protocols rather than using generic interventions as-is or developing completely new, culture-specific treatments.

Recent research trends suggest that this middle-ground approach is set to blossom. With the creation of the ecological validity model (EVM; Bernal, Bonilla, & Bellido, 1995) and the PAMF (Hwang, 2006), there are now two frameworks actively being tested for adapting psychosocial interventions (Walker, Trupin, & Hansen, 2011). Two RCTs of the EVM have been completed (Rossello & Bernal, 1999; Rossello, Bernal, & Rivera-Medina, 2008), and Hwang (2012) has reported that one using the PAMF is being prepared for publication. Therefore, it is likely that information available on the effectiveness of cultural adaptation is set to increase.

Another current development is the adoption of bottom-up therapeutic adaptation frameworks emphasizing customization of services based on collaboration with communities and stakeholders. This is evidenced by the creation of the formative method for adapting psychotherapy (Hwang, 2009) to enhance the PAMF, and the cultural adaptation process model (Domenech Rodríguez & Weiling, 2004) to complement the EVM. It appears that therapeutic adaptation research is increasingly integrating theory, practice, and community.

Another encouraging development is the steady establishment of novel culture-based treatments in parallel to the culturally adapted interventions movement, such as cuento therapy (Costantino, Malgady, & Rogler, 1986), strengthening of intergenerational/intercultural ties in immigrant Chinese American families (SITICAF; Ying, 1999), and Chinese Taoist cognitive psychotherapy (Zhang et al., 2002). As cultural diversity in Western countries increases, these innovative new therapies are likely to gather additional interest and support.

A meta-analysis of culturally adapted therapies by Griner and Smith (2006) indicated that interventions targeted to specific cultural groups were four times more effective than interventions for heterogeneous groups, and interventions conducted in a client's native language



were twice as effective as interventions in English. Therefore, an increased convergence between culture-specific and culturally adapted therapies may occur, as emphasis shifts to progressively more targeted interventions rather than on broad racial or ethnic groups such as “Asian” or “African.”

Finally, as we have highlighted the need for refinement of the 101 strategies for more culturally responsive mental health services with further testing and consultation, this process is also an expected future development. The present publication is part of the current effort to refine this tool through academic collaboration and peer review. It is our hope that this inventory will constitute one small step forward towards helping psychotherapy, counseling, and social work to continue to stay relevant and effective within a rapidly changing world.

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# **Appendix: 101 Strategies for More Culturally Responsive Mental Health Services—Group Facilitator Version**

The purpose of this inventory is to help group-based mental health practitioners to explore and evaluate strategies to enhance their work with diverse clients. This document is adapted from the workshop entitled “From Awareness to Practice” and is grounded in the psychotherapy adaptation and modification framework. Complementary materials are publicly available on the ERIC database (reference number ED545469). The endnotes are available from the first author’s website: [www.culturedpsychology.com/](http://www.culturedpsychology.com/). Facilitators are advised to employ these recommendations only in combination with their best clinical judgment and consideration of a client’s individual characteristics and preferences, as well as with in-depth knowledge of the client’s specific cultural group.

Please rate the following cultural competency strategies from 1 to 5 based on how well they fit with your personal helping style, with 1 being not at all and 5 meaning very well.

Domain 1: Dynamic Issues & Cultural Complexities					
<b>Section 1: Self-Esteem</b>					1 2 3 4 5
1. Include interdependent traits <sup>3</sup> in self-esteem building					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
2. Inquire about group membership when assessing self-esteem					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
3. Ask the question "what would your mother (friend, etc.) say are your personal strengths?" <sup>4</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Section 2: Acculturation and Personal Values</b>					1 2 3 4 5
4. Use clients' level and strategy of acculturation to inform how to "size" <sup>5,6</sup> cultural interventions					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
5. Personalize statements recognizing clients' cultural values without stereotyping <sup>6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
6. But, discuss common cultural experiences if doing so normalizes stigmatized experiences or emphasize the customization of a counseling program <sup>7</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
7. Assess acculturation formally; e.g., through the GEQ <sup>8</sup> , VIA <sup>9</sup> , AVS <sup>10</sup> , etc. <sup>11,12</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
8. Assist a client with finding and employing a comfortable acculturation <sup>13</sup> strategy					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
9. Ask clients about the role of culture and context in their lives when unsure of how to dynamically size interventions					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Section 3: Minority Identity Development</b>					1 2 3 4 5
10. Utilize a model of minority identity development <sup>14</sup> to set developmental goals when appropriate					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Section 4: Personality in Context</b>					1 2 3 4 5
11. Reduce the weighting of personality assessment conclusions based on limited cultural norms					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
12. Interpret personality in the context of national differences <sup>15,16</sup> in mean scores					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
13. Consider that newcomer "neuroticism" may simply reflect acculturative stress <sup>17</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
14. Learn about and use indigenous personality tests, such as the CPAI-2 <sup>18</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
15. Discuss indigenous personality values and concepts with your participants					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>

<b>Domain 2: Orientation to Group Work</b>					
<b>Section 1: Orientation to Group Therapy</b>					1 2 3 4 5
16. Make time for a longer, more detailed orientation <sup>2,6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
17. Educate explicitly about roles and expectations in therapy/group work <sup>2,6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
18. Explain the typical course of treatment <sup>2</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
19. Build rapport by emphasizing confidentiality <sup>19</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
20. Discuss healthy termination to reduce dropout <sup>2</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
21. Reduce stigma by articulating a holistic/biopsychosocial model that doesn't make clients feel personally blamed for their illnesses and struggles <sup>2,4</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Section 2: Meeting Client Expectations</b>					1 2 3 4 5
22. Assess if the client may prefer a more active, problem-focused, and expert approach <sup>19-27</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
23. Discuss with clients how needing extra time to acclimatize to a foreign therapeutic culture and having waited longer to seek help may slow initial therapeutic benefits <sup>6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
24. Offer the gift of a small solution early on as an example, and for motivation <sup>5</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Section 3: Establishing Goals/Structure</b>					1 2 3 4 5
25. Emphasize co-constructing <sup>19</sup> group therapy/interventions					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
26. Consider establishing frequent goals and markers of treatment progress with periodic review <sup>6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Domain 3: Cultural Beliefs</b>					
<b>Section 1: Holistic, Psychoeducational Approach</b>					1 2 3 4 5
27. Teach and utilize a biopsychosocial model of mental illness <sup>2</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
28. Maintain a more systemic focus <sup>28</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
29. Help resolve relational/social conflicts <sup>4,6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
30. Explore the consequences of interventions for the client's family <sup>29</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
31. Simplify material, reduce learning load, consolidate complex topics <sup>6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
32. Consider increasing session length; teaching time for unfamiliar concepts <sup>6</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
<b>Section 2: Cultural Bridging Techniques</b>					1 2 3 4 5
33. Use a traditional wellness model from the client's culture such as yin & yang <sup>7</sup> or the medicine wheel <sup>30-32</sup> to present mental health strategies					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
34. Utilize the wheel of wellness <sup>33</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
35. Learn and make use of cultural sayings to explain therapeutic concepts <sup>2,34-36</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>
36. Frame interventions so as to be congruent with specific cultural values <sup>7,36</sup>					<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>



<b>Section 3: Incorporating Cultural Beliefs, Strengths, and Resources</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
37. Increase focus on resolving relational problems <sup>6</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
38. Assess social/familial/environmental contributions to illness and wellness <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
39. Emphasize collaboration over confrontation <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
40. Teach problem-solving for coping with practical environmental stressors <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
41. Present skills together with cultural context within which they will be effective <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
42. Refocus hierarchical, punitive cultural parenting styles on harmonious collectivist values <sup>37</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
43. Reframe familial conflict as differences in acculturation and offer assistance as a cultural broker <sup>38</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
44. Educate about acculturative family distancing and mental health <sup>39,40</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
45. When acculturation conflicts occur in families, consider reframing acculturation as development of bicultural competence, not assimilation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46. Emphasize help-seeking as finding solutions rather than admitting failure <sup>41</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
47. Encourage culturally congruent and inexpensive self-care activities <sup>4,2</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
48. Conduct a cultural strengths/assets search <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
49. Be aware of possible differences in values such as sharing vs. individual achievement, noninterference <sup>42</sup> , dialectical/negotiated problem resolution <sup>43,44</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Section 4: Reducing Stigma</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
50. Increase collaboration with cultural healers, doctors, elders, religious leaders, and other physical/spiritual health practitioners <sup>2</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
51. Increase visibility in the cultural community <sup>45</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
52. Distribute materials and raise awareness where clients first seek help <sup>45</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
53. Address community misconceptions about mental health services <sup>45</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
54. Stress privacy and confidentiality <sup>46</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
55. Decrease emphasis on changing cognitions; increase positive thinking, problem solving, and behavioral activation <sup>4,6</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
56. Question the helpfulness rather than rationality of a problematic beliefs, particularly when stressors are real <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Domain 4: Relationships					
Section 1: Developing Cultural Knowledge/Self-Awareness		1	2	3	4 5
57. Read about clients' cultural backgrounds		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
58. Inquire directly about cultural values and influences		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
59. Expose self to different cultures		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
60. Explore Hofstede's cultural dimensions for a client's culture <sup>47,48</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
61. Take cultural workshops, coursework, supervision, and consultation; diversify caseload <sup>49</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
62. Utilize a White <sup>50</sup> /ethnic <sup>14</sup> identity model to guide own cultural development		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Section 2: Improve Joining		1	2	3	4 5
63. Utilize proper cultural etiquette in initial sessions <sup>6</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
64. Offer tea; show concern about client's physical comfort; increase self-disclosure <sup>6</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
65. Discuss/assess family and immigration history as an icebreaker <sup>2</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
66. Normalize client feelings/perceptions of stigmatization <sup>6</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
67. Actively provide validation, praise, emotional support, validate difficulty of sharing <sup>6</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
68. Convey alignment nonverbally; e.g., moving one's chair to sit alongside a client while addressing a list of current problems <sup>51</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Section 3: Promoting Realistic Expectations		1	2	3	4 5
69. Explicitly discuss roles and expectations <sup>6,2</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
70. Appear more professional; consider being more proactive with giving advice <sup>7</sup> if this matches client expectations		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
71. Be aware of transference of expectations: e.g., a doctor, healer, or priest <sup>52</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
72. Facilitate development of realistic expectations <sup>2</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
73. Be aware that more severe problems may be possible due to delaying treatment due to cultural stigma of mental health help-seeking <sup>2</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
74. Begin with easier tasks to inspire confidence <sup>4</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
75. Share anecdotes or cases that normalize help-seeking, reduce feelings of isolation, or normalize initial difficulties <sup>6</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Section 4: Allying Against Racism and Prejudice		1	2	3	4 5
76. Actively broach the topic of race and racism in sessions <sup>53</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
77. Anticipate mistrust <sup>4</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
78. Strongly consider validating any feelings of victimization <sup>4,53</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
79. Validate racial microaggressions <sup>54,55</sup> as real and hurtful		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Section 5: Cognitive Matching		1	2	3	4 5
80. Generally avoid challenging cultural beliefs unless this is a client goal <sup>4</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
81. Use cognitive matching: match responses, discussions, and interventions to individual, sociocultural, or universal levels by following client language <sup>56</sup>		<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

<b>Domain 5: Cultural Differences in Expression and Communication</b>					
<b>Section 1: Differences in Communication</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
82. Consider using silence to demonstrate understanding in initial sessions <sup>4</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
83. Avoid misinterpreting normal low-key, indirect communicative behavior as passivity, avoidance, or shyness, if such communication is a cultural trait <sup>2</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
84. Allow Aboriginal persons ample time to finish speaking <sup>57</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
85. Be aware of differences in meaning of smiles, silence, and eye contact <sup>19,58</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
86. Increase self-disclosure <sup>19,58-62</sup> , invitational body language <sup>64</sup> , invite questions <sup>19</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
87. Employ visuals, translators, supportive friends or family members, multilingual dictionaries <sup>64</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
88. Be mindful of the ethical limitations of using child translators <sup>19</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
89. Apologize for the limitations of one's cultural helping style but express a willingness to understand the group participants and their situations <sup>65</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
90. Utilize homework evaluation forms <sup>66</sup> ; translated exit/feedback slips (e.g., SRS <sup>67</sup> and ORS <sup>68</sup> group versions)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
91. Discuss the cultural meaning of interpersonal distance <sup>68</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Section 2: Expression of Distress</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
92. Focus part of early assessment on physical symptoms <sup>2</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
93. Inquire about psychosocial symptoms indirectly: "Dealing with headaches and dizziness can be quite troublesome; how are these affecting your mood, relationships, etc.?" <sup>69</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
94. Help clients differentiate between thoughts and feelings during treatment <sup>6</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
95. Use a nonstigmatizing procedure to make a codiagnosis with a client <sup>7</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Domain 6: Issues of Salience</b>					
<b>Section 1: Specific Cultural Issues</b>	<b>1</b>	<b>2</b>	<b>3</b>	<b>4</b>	<b>5</b>
96. Take the initiative to learn about the strengths and challenges of individual cultural groups <sup>2</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
97. Adopt an expanded understanding of responsibilities as a mental health worker <sup>70,71</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
98. Assist/counsel clients on meeting practical needs, overcoming structural barriers <sup>4,68-73</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
99. Use the three dimensional model of multicultural counseling <sup>70</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
100. Consult with the community or community leaders on adapting your counseling approach <sup>6,7</sup>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
101. Use the FMAP <sup>6</sup> or cultural adaptation process model <sup>74</sup> to incorporate community feedback into therapeutic modifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

## Note

Due to space limitations, the endnotes have been deleted from the inventory. The complete inventory and endnotes are available from the first author's website at [www.culturedpsychology.com/](http://www.culturedpsychology.com/).

## Endnotes

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